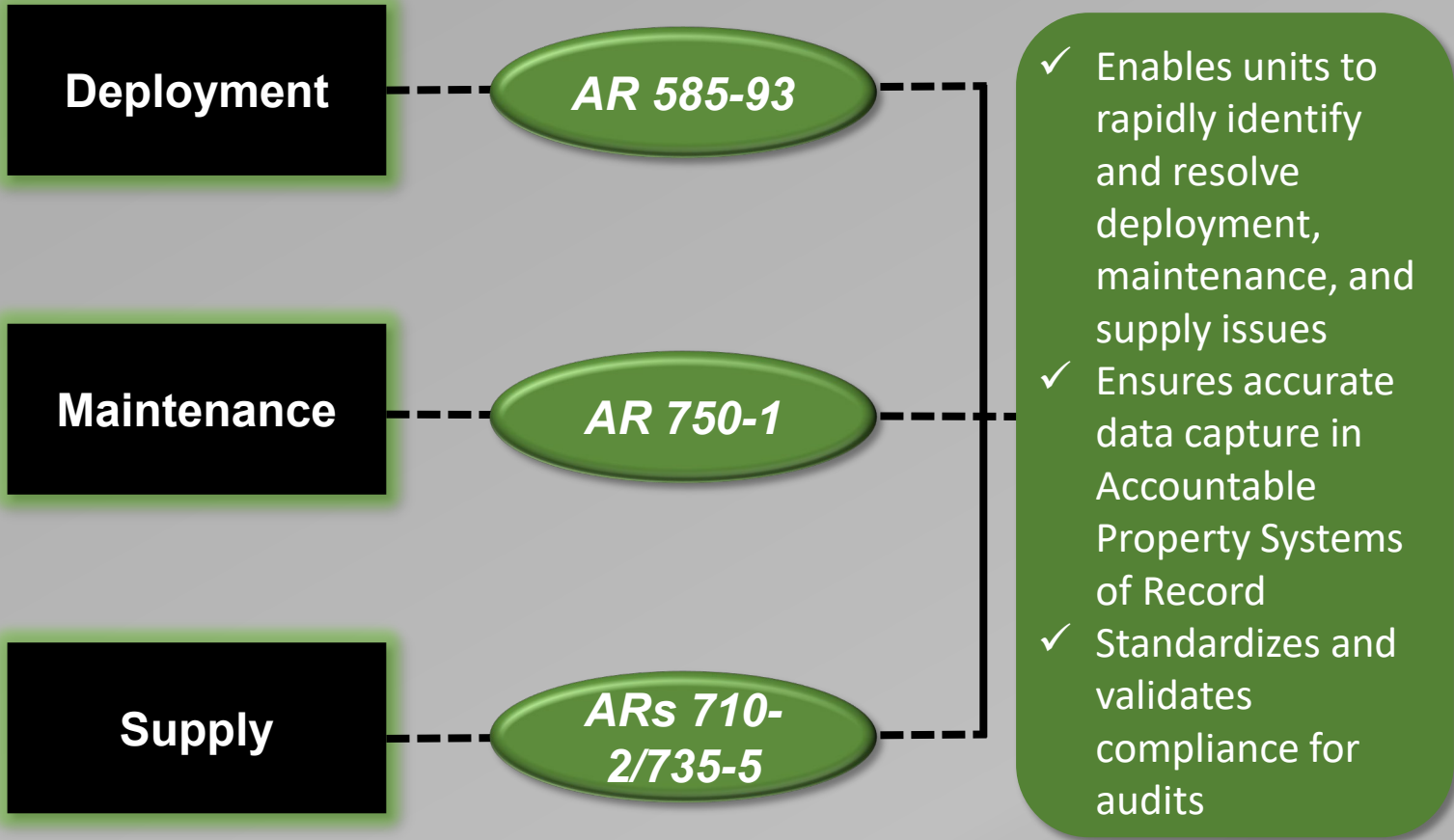


“Effective financial management connects the balance sheet to the battlefield. Every decision we support creates a financial outcome that either increases or decreases the warfighter’s ability to win.” - HON Christine Wormuth, Secretary of the Army

Command Discipline Programs: Improving Operations, Enabling Auditability



Commander Responsibilities

Actions	Benefits
Ensure equipment is uniquely identified	✓ Faster and more accurate inventories
Validate equipment recording in GCSS-Army	✓ Improved deployment planning
Maintain accessible inventory documentation	✓ Reduced audit response time
Ensure compliance with relevant Army guidance	✓ Fewer Soldier-hours to maintain standard

Audit readiness at echelon enables:

- 1 Home Station Readiness 
- 2 Deployment Readiness 
- 3 Sustainment of large-scale combat in multiple domains 
- 4 Army Reconstitution 

Strategic Objectives (SOs)

SO 1 – Operationalized Data-Driven Decisions that Support Multi-Domain Operations at Echelon	Refine, simplify, automate data processes
SO 2 – Decreased Time to Field Software and Decision Analytics to Outpace Any Adversary	Increase speed of capability delivery
SO 3 – Resilient, Protected Data to Sustain Operations in Contested Environments	Process and technology changes ensure resilience
SO 4 – Holistic and Well-Understood As-Is Data Models to Allow Agile Responses to Changing Conditions	Focus on DOTMLPF-P aspects of delivery
SO 5 – Asset/Cost Transparency and Accountability	Ensure efficient use of resources
SO 6 – Data Available at the Point of Decision in Disconnected, Intermittent, or Limited Environments	Resilient data infrastructure at echelon
SO 7 – Cloud, Data, and DevSecOps Enabled Workforce and Leaders that Support Digital Operations	Improve workforce digital literacy and culture
SO 8 – Innovation and Modernization Through Data for Warfighting Functions to Overmatch the Enemy	Ensure data benefits battlefield processes
SO 9 – Secure and Interoperable Joint/Coalition Capable Army Data Platforms	Enable joint/coalition data interoperability
SO 10 – Distributed Decision Support Capability to Take Full Advantage of Army Expertise in Contested Environments	Ensure capabilities work in competition and conflict
SO 11 – Refined Understanding of DOTMLPF-P for Future Cloud and Data Requirements	Apply lessons learned in future operations

Strategic Efforts (SEs)

SE 1 – Activities for Future Decision Making	Optimize the collective data knowledge base
SE 2 – Data Management and Engineering	Enable rapid data capability development
SE 3 – Architecture	Align systems and business activities
SE 4 – Unified Network	Support enterprise/tactical network convergence
SE 5 – Talent	Leverage existing and acquire needed expertise
SE 6 – Scalable Data-Driven Decision Support	Ensure security, scalability, and repeatability
SE 7 – Cloud at Echelon	Serves as the backbone of modernization
SE 8 – Data Protect	Develop enterprise-wide classification policy

Tenets

People

Increased data literacy to improve daily decisions



Culture

Leaders at echelon treat data as a strategic asset



Foundation

Clearly defined roles for governance and data products that are relevant and accessible

