



SEPTEMBER-OCTOBER 1972

ARMY LOGISTICIAN



Deputy Chief of Staff
for Logistics
Department of the Army
**Lieutenant General
Joseph M. Heiser, Jr.**

Commanding General
U.S. Army Materiel Command
General Henry A. Miley, Jr.

Commandant
U.S. Army Logistics
Management Center
Colonel Bob A. McIlwain

Editor-in-Chief
Thomas A. Johnson

Associate Editors
**Terry R. Speights
John P. Jones**

Assistant Editors
**Renault Boyer
Jacqueline Patterson
Harry D. Dowlan, Jr.**

Art Director
Hugh E. Humphreys

Staff Artist
DeFonce Threatt

ABOUT THE COVER

The "Container Attitude," page 20, is described by the author as one of "unfounded expectations" generated by the bias of a highly promotional press. He appeals to military shippers to recognize both the advantages and limitations of containerization. (Cover photo courtesy of Southern Pacific Transportation Company and Foote, Cone and Belding Advertising.)

ARMY LOGISTICIAN

VOLUME 4, NUMBER 5
SEPTEMBER-OCTOBER 1972

THE OFFICIAL MAGAZINE OF UNITED STATES ARMY LOGISTICS

FEATURE ARTICLES

- 4 **Blueprint for Acquisition of Army Materiel**—
General Henry A. Miley, Jr.
- 8 **A Time for Analysis**—Brigadier General Charles
D. Y. Ostrom, USA (Ret.)
- 12 **TOE—The Story Behind Vehicle Authorizations**—
Miles S. Abbott, Jr.
- 15 **Customer Assistance Bulletins**—First Lieutenant
Loren F. Hazelwood
- 16 **Logistics and the Army Planning System**—Logistics
Offensive Series—Lieutenant Colonel James D. Smith
- 20 **Container Attitude**—Major Mark L. Maloney
- 24 **A Decade of Doing . . . AMC Is 10**—ALOG Staff Feature
- 26 **Keeping M48A3 Tanks in Action**—Colonel
Stan R. Sheridan
- 30 **TRICAP Division Support Command Test**—
Colonel Beverly M. Bzdek
- 38 **Barriers to Integrated Logistics Support**—
Major Leo Pigaty

DEPARTMENTS

- 1 Emphasis
- 3 Career Programs
- 33 Logform
- 35 ALOG Digest
- 44 Research Reports
- 45 Recently Published
- 46 Coming Events
- Inside Back Cover—Logistician's
Creed (Revised)

The mission of ARMY LOGISTICIAN is to provide timely and authoritative information on Army and Defense logistics plans, policies, doctrine, procedures, operations, and developments to the Active Army, Army National Guard, U.S. Army Reserve, civilian employees of the Army, and the public. ARMY LOGISTICIAN is published to increase knowledge and understanding of logistics and assists in accomplishing the information objectives of the Department of the Army.

ARMY LOGISTICIAN is an official Department of the Army periodical published bimonthly at the U.S. Army Logistics Management Center, Fort Lee, Virginia, under the sponsorship of the Deputy Chief of Staff for Logistics and the Commanding General, U.S. Army Materiel Command. Photographs are U.S. Army unless otherwise specified. Material may be reprinted provided credit is given to ARMY LOGISTICIAN and to the author. Opinions expressed by contributors do not necessarily reflect the official viewpoint of the Department of the Army.

Articles, photographs, illustrations, and items

of interest on any function of U.S. Army logistics are invited. Direct communication is authorized to: Editor, ARMY LOGISTICIAN, U.S. Army Logistics Management Center, Fort Lee, Va. 23801.

Use of funds for printing this publication was approved by Headquarters, Department of the Army, 12 July 1971.

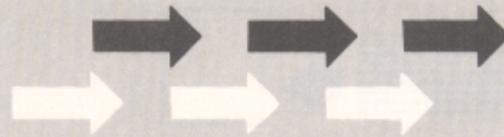
Active Army units receive distribution under the pinpoint distribution system, as outlined in AR 310-1. Completed DA Form 12-4 must be sent directly to CO, AG Publications Center, 2800 Eastern Boulevard, Baltimore, Md. 21220.

Army National Guard and U.S. Army Reserve units must submit requirements through their state adjutants general and U.S. Army Reserve channels respectively.

Subscriptions to ARMY LOGISTICIAN are available through the Superintendent of Documents, U.S. Government Printing Office, Washington, D. C. 20402. Annual rates are \$3 for mailing to a domestic or APO address and \$3.75 for mailing to a foreign address. Individual copies of the magazine are 50 cents each. Checks should be made payable to the Superintendent of Documents.



COMING EVENTS



SEPTEMBER

- | | | |
|-------|---|--|
| 11-14 | 94th General Conference—National Guard Association of the United States | San Francisco, Calif.
Fairmont Hotel |
| 12 | Joint Army/National Security Industrial Association Conference—New Developments in Army Logistics | Washington, D.C.
Sheraton-Park Hotel |
| 12-14 | Seminar—Society of Packaging and Handling Engineers | Anaheim, Calif.
Convention Center |
| 24-27 | 27th Annual Transportation and Logistics Forum and Exposition | San Antonio, Tex.
Palacio Del Rio Hotel |

OCTOBER

- | | | |
|-------|--|--|
| 9-10 | Feeding the Modern Military Man Symposium | Natick, Mass.
U.S. Army Natick Laboratories |
| 9-11 | Annual Meeting—Association of the U.S. Army | Washington, D.C.
Sheraton-Park Hotel |
| 11 | 18th Anniversary—U.S. Army Logistics Management Center | Fort Lee, Va. |
| 11-13 | 15th Annual Conference—American Production and Inventory Control Society | Toronto, Canada
Royal York Hotel |
| 12-13 | North Central Region Symposium—Society of Logistics Engineers | St. Paul, Minn. |
| 16-17 | Value Engineering Conference—American Ordnance Association | Fort Lee, Va.
USALMC |
| 16-18 | 20th Annual Methods-Time Measurement Conference | Atlanta, Ga.
Royal Coach Motel |
| 16-18 | 25th Annual Convention—Defense Supply Association | Washington, D.C.
Washington Hilton Hotel |
| 23-26 | 35th Annual National Meeting—American Society for Information Science | Washington, D.C.
Shoreham Hotel |
| 23-27 | International Symposium on Systems Engineering | Lafayette, Ind.
Purdue University |
| 25-27 | 2d Annual Pacific Area Army Senior Officer Logistics Seminar | Pusan, Korea |

OCTOBER

- | | | |
|----------|---|---|
| 25-27 | DOD Equipment Manual Symposium | Washington, D.C.
Sheraton-Park Hotel |
| 25-27 | 18th Conference on the Design of Experiments in Army Research, Development, and Testing | Aberdeen Proving Ground, Md. |
| 26-27 | 13th Annual Western Briefing Conference on Government Contracts | Monterey, Calif.
Del Monte Hyatt House |
| 30-1 Nov | AMC Commander's Conference | Fort Lee, Va.
USALMC |

NOVEMBER

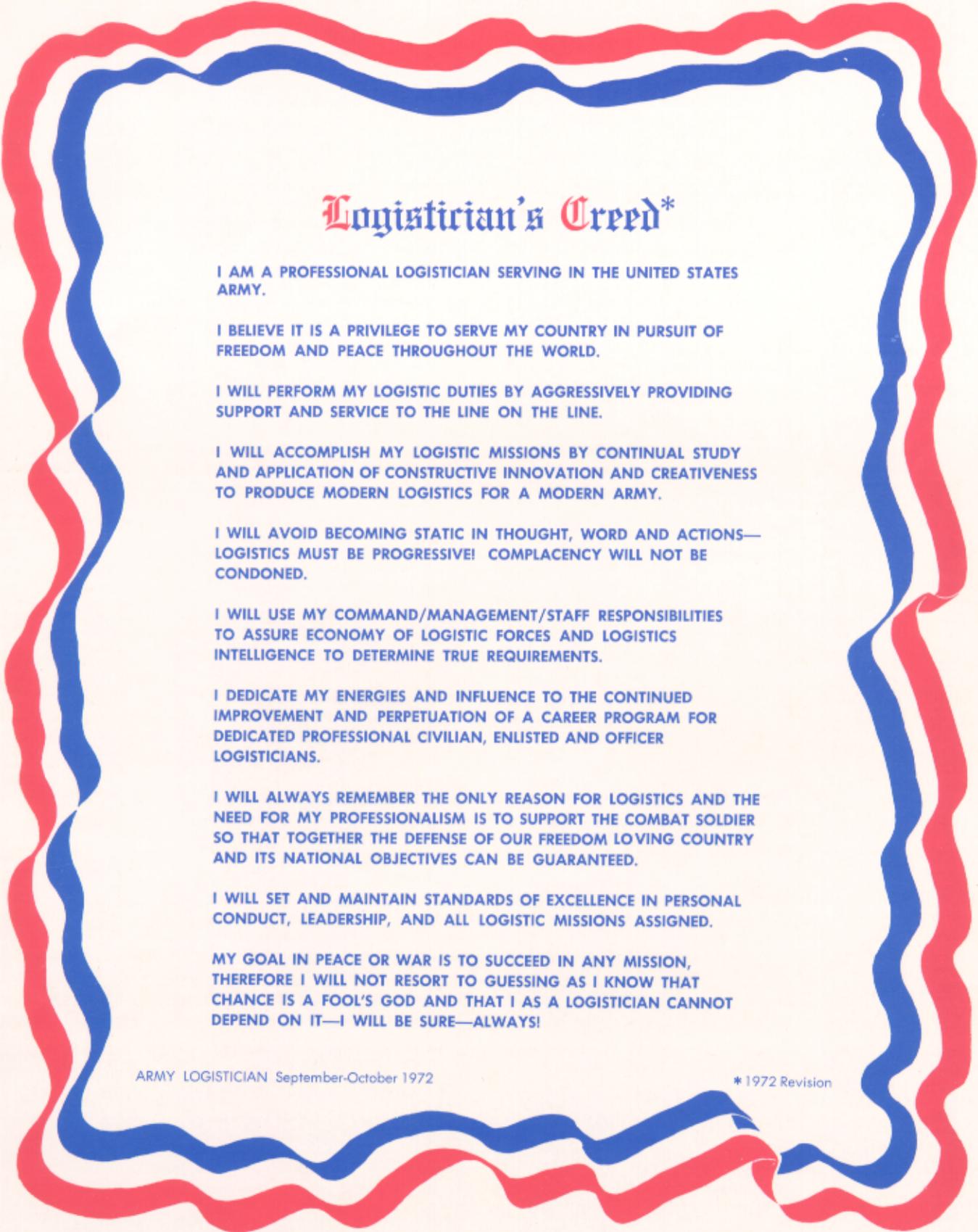
- | | | |
|------|---|--|
| 8-10 | National Meeting—Operations Research Society of America | Atlantic City, N.J.
Chalfonte-Haddon Hall Hotel |
| | Annual Meeting—Armed Forces Management Association | (Site and date to be announced) |

JANUARY

- | | | |
|----|---|---------------|
| 31 | 37th Annual Meeting—National Transportation Institute | Chicago, Ill. |
|----|---|---------------|

NOTICE!

This column is prepared to provide information on events, conferences, seminars, meetings, and conventions of interest to logisticians. Contributions are invited. Persons desiring to have a notice included should send request on their letterhead giving full details (date, place, time, cost, purpose) to: Editor, *ARMY LOGISTICIAN* Magazine, U.S. Army Logistics Management Center, Fort Lee, Va. 23801. Notices should be received at least three months in advance of publication.



Logistician's Creed*

I AM A PROFESSIONAL LOGISTICIAN SERVING IN THE UNITED STATES ARMY.

I BELIEVE IT IS A PRIVILEGE TO SERVE MY COUNTRY IN PURSUIT OF FREEDOM AND PEACE THROUGHOUT THE WORLD.

I WILL PERFORM MY LOGISTIC DUTIES BY AGGRESSIVELY PROVIDING SUPPORT AND SERVICE TO THE LINE ON THE LINE.

I WILL ACCOMPLISH MY LOGISTIC MISSIONS BY CONTINUAL STUDY AND APPLICATION OF CONSTRUCTIVE INNOVATION AND CREATIVENESS TO PRODUCE MODERN LOGISTICS FOR A MODERN ARMY.

I WILL AVOID BECOMING STATIC IN THOUGHT, WORD AND ACTIONS—LOGISTICS MUST BE PROGRESSIVE! COMPLACENCY WILL NOT BE CONDONED.

I WILL USE MY COMMAND/MANAGEMENT/STAFF RESPONSIBILITIES TO ASSURE ECONOMY OF LOGISTIC FORCES AND LOGISTICS INTELLIGENCE TO DETERMINE TRUE REQUIREMENTS.

I DEDICATE MY ENERGIES AND INFLUENCE TO THE CONTINUED IMPROVEMENT AND PERPETUATION OF A CAREER PROGRAM FOR DEDICATED PROFESSIONAL CIVILIAN, ENLISTED AND OFFICER LOGISTIANS.

I WILL ALWAYS REMEMBER THE ONLY REASON FOR LOGISTICS AND THE NEED FOR MY PROFESSIONALISM IS TO SUPPORT THE COMBAT SOLDIER SO THAT TOGETHER THE DEFENSE OF OUR FREEDOM LOVING COUNTRY AND ITS NATIONAL OBJECTIVES CAN BE GUARANTEED.

I WILL SET AND MAINTAIN STANDARDS OF EXCELLENCE IN PERSONAL CONDUCT, LEADERSHIP, AND ALL LOGISTIC MISSIONS ASSIGNED.

MY GOAL IN PEACE OR WAR IS TO SUCCEED IN ANY MISSION, THEREFORE I WILL NOT RESORT TO GUESSING AS I KNOW THAT CHANCE IS A FOOL'S GOD AND THAT I AS A LOGISTICIAN CANNOT DEPEND ON IT—I WILL BE SURE—ALWAYS!

